Contracts in the Swedish Crisis Management System Björn Bjurling FLACOS 2008, Malta

## Presentation

- Swedish Crisis Management System
- Examples of Contracts and Operations
- Challenges, Problems and Approach
- Contracts for Controlling Business Processes in Dynamic Environments (Björn Bjurling, Pablo Giambiagi 2008)
  - Contract Language
  - High Level Petri Nets as a model for contracts
  - Interpretation of contracts



- Contracts for shared limited resources in Crises
- Swedish Emergency Management Agency
  - 2007 to 2009
- Collaboration with Swedish Agencies
- SICS: Applied research in Computer Science

- applying rights management to civil security area

## Swedish Crisis Management System

#### • Crisis:

- Unexpected, requires immediate action
- Affects many citizens and fundamental societal functions
- Extreme Stress on Resources
- Threatens fundamental values
- E.g. Natural disasters, Invasion, Accidents, Pandemics
- Crises can be Local, Regional, or National
  - or International

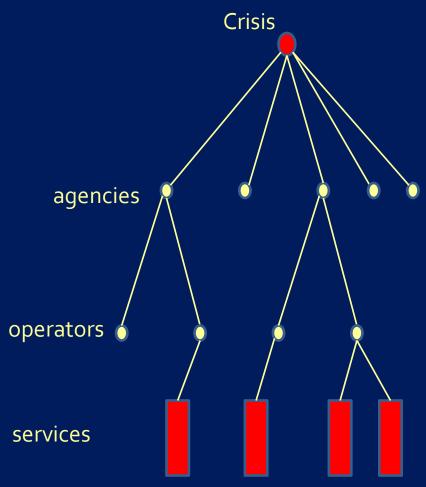
## Swedish Crisis Management System

- Areas of coordination
  - Transport, Toxics, Protection & Rescue, ...
- Responsible agencies
  - E.g., Protection and Rescue
    - National Police Board
    - Aviation Authorities
    - Coast Guard
    - Rescue Services
    - Customs
    - National Medical Board

## Swedish Crisis Management System

#### • Decentralized Crisis Management

- government appoints agencies,
- which in turn appoint resource and service providers
- The responsibility for the critical services are distributed among independent actors
  - Resources and capabilities
  - Planning
- Swedish crisis management relies to a great extent on independently made agreements
- Can this go wrong?
  - Yes, sometimes:
    - Lack of resource sharing agreements (e.g. the storm Gudrun 2005)
    - Delay in activating a resource (Tsunami 2004)
    - Difficulty in interpretation of contracts (Gothenburg 1995)



# Challenges

- Trend towards outsourcing and collaboration
- Resource usage management
  - resource modelling
  - usage modelling
- Dynamic gearing-up of a crisis
  - mandate issues
  - Bridging the gap between central planning and service execution
  - Flexible organisations
    - orchestrations and choreographies
- Analysis of sets of contracts

# **Problem Formulation**

- How can we know that a set of independent agreements form an adequate crisis management capability?
  - Can required resources be activated (supply, mandate, know-how)?
  - Can conflicts arise among resource users?
  - Is there a need for appointing more resources or capabilities?
- How extend access rights to usage rights for controlling crisis engagements?

# Approach

- Main assumptions: a set of agreements implicitly encodes a workflow representation of the Swedish crisis management. The workflow can be controlled through contracts.
- Approach: we want to make that workflow explicit by
  - Formalizing the contracts used in crisis management
  - Translating the contracts into a workflow formalism, (we have used High Level Petri Nets)
  - Using HLPN techniques to analyse the workflow model
- Question: does a given set of contracts yield an adequate crisis management capability?

# Contracts (what to capture)

- Subjects are appointed to provide a resource or a capability for the completion of a service. Subject to
  - Time constraints
  - Resource usage constraints
- A subject has a given capacity w.r.t resources or capabilities
  - abstract measures for simplicity

# Contract Language

- Sorted first order fragment, with subjects, services, resources, capabilities, time points, and measures as constant symbols.
- Function symbols:
  - begin, end (svc -> time)
  - appointed (svc X rcs -> subject)
  - requires, returns (svc X rcs -> measure)
  - capacity (subject X rcs -> measure)
- operators and binary relations on the real and the natural numbers.

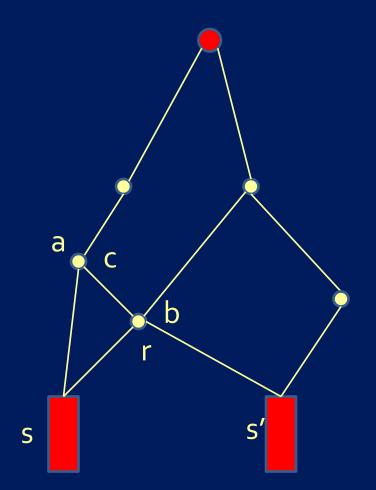
## Contract examples

- s.appointed(c) = a
- s.requires(c) = 10, s.returns(c) = 10
- s.requires(r) = 4, r.returns(r) = 0
- s.begin > s'.end
- s.end < t1.
- A contract is a set of contract formulas, where exactly one is an appointment formula.
- A crisis management plan is the union of a set of contracts.

# Formalization

s.appointed(c) = a
s.requires(c) = 10,
s.returns(c) = 10
s.begin > s'.end
s.end < t1.</pre>

s.appointed(r) = b s.requires(r) = 4 r.returns(r) = o



# Example

- A.capacity(r) = 10
- C1 = { s1.app(r) = A, s1.req(r) = 5, s1.ret(r) = 5 }
- C2 = { s2.app(r) = A, s2.req(r) = 7, s2.ret(r)= 0, H}
- where H is a contract formula
  - H = s1.end < s2.begin (OK for A)
  - H = s2.end < s1.begin (not OK for A)
  - H is neither of the two above. (potentially not OK for A, since s1 and s2 may run in parallel)

# Conclusion and Future Work

- Applied research in a real and active application domain
- Seems to be an interesting area for contracts research
- Main Problem: does a set of agreements about appointments, resources, and capabilities form an adequate crisis management capability
  - formalizing the problem in terms of contracts
  - extracting workflows from sets of agreements
- Future Work:
  - Field studies with Swedish agencies
  - Extending the language (and the semantics)